

ENERGY GROUP

PROJECT DEVELOPMENT MATRIX



Corporate/Finance:

- Corporate governance and entity formation
- Corporate finance (debt and equity)
- Project finance (debt and equity)
- Corporate bonds, municipal bonds
- DOE and USDA loan guarantee programs
- Energy M&A

Energy Regulations:

- Federal regulatory representation and compliance
- State PUC regulatory representation and compliance
- DOE, EPA and USDA regulatory representation and compliance

Real Estate/Land Use:

- Site control, zoning, title work
- Leases and easements
- Purchase agreements
- Construction permits
- Encroachment agreements
- Accommodation agreements

Energy Project Development Documents:

- Site lease or purchase
- Feedstock supply agreements
- Fuels or power purchase agreements
- Engineering contracts (EPC and O&M)

Other Related Areas:

- Litigation
- Labor and employment
- Intellectual property
- Construction

Tax:

- Investment tax credits
- Production tax credits
- New markets tax credits
- State tax incentives

Environmental Permitting:

- Air emissions; NEPA filings; RCRA
- Water rights, discharge
- EPA regulatory compliance

Government Relations:

- State and federal lobbying
- DOE and USDA programs
- Economic development

Chicago | Dallas | Denver | Edwardsville | Jefferson City | Kansas City | Los Angeles | New York
Overland Park | Phoenix | Springfield | St. Joseph | St. Louis | Topeka | Washington, D.C. | Wilmington, DE

**Polsinelli
Shughart**